



Editorial

Preface to a debate

Science progresses as evidence in an area accumulates from independent investigations that rely on different theories, data bases, and analytical methods. Occasionally, however, different authors addressing a particular problem use similar data, but come to diametrically opposite conclusions. When the issue addressed is fundamental, debate is both desirable and potentially informative. This paper and the comments that follow represent such a situation.

Recently multiple papers (and other works in progress) have focused on the effects of various marketing assets on firm value, such as customers (Gupta, Lehmann, & Stuart, 2004), new products (Sorescu et al., 2007), R&D and advertising (Mizik & Jacobson, 2003) and customer satisfaction (Ittner & Larcker, 1998; Gruca & Rego, 2005). In 2006, Fornell published a provocative paper that reported a relationship between the key customer metric of satisfaction and stock market performance. Some subsequent papers (e.g., Jacobson & Mizik, 2008) have questioned this link, drawing heavily on financial theory (and work by Fama & French, 1996, in particular). Recently O'Sullivan et al. (2008a,b) submitted a paper to IJRM that suggests there is no link between customer satisfaction and stock performance as measured by abnormal returns. The paper generated a positive reaction from reviewers and was accepted for publication. Because the paper came to a conclusion opposite to that of Fornell et al. (2008), we asked Fornell to comment on the paper: we also asked the authors of the original paper if they wished to respond to Fornell's comments.

The crux of the argument seems to be a) whether including the factors in the four factor model of Fama and French leads to the conclusion that satisfaction produces no abnormal returns and/or b) whether market outperformance by a satisfaction-based portfolio is evidence of the financial impact of satisfaction. This raises other issues, such as, if satisfaction leads to size, (i.e., is fully mediated by it), does this mean that satisfaction has no "value relevance" or that it is a key antecedent of observed performance and hence value? Overall the papers deal with an intersection of marketing, finance, and accounting, all of which are relevant for evaluating activities such as new

products, advertising, and brand equity. Because of this, we chose to allow readers to draw their own conclusions rather than attempting to arbitrate the issue as editors. We hope you find the following article and comments interesting and thought provoking.

References

- Fama, E. F., & French, K. R. (1996). Multifactor explanations of asset pricing anomalies. *The Journal of Finance*, 51(1), 55–84.
- Fornell, C., Mithas, S., Morgeson, F. V., & Krishnan, M. S. (2006). Customer satisfaction and stock prices: High returns, low risk. *Journal of Marketing*, 70(1), 3–14.
- Fornell, C., Mithas, S., & Morgeson, F. (2008). *The statistical significance of portfolio returns*. Gruca, T. S., & Rego, L. L. (2005). Customer satisfaction, cash flow, and shareholder value. *Journal of Marketing*, 69(3), 115–130.
- Gupta, S., Lehmann, D. R., & Stuart, J. A. (2004). Valuing customers. *Journal of Marketing Research*, 41(1), 7–18.
- Ittner, C. D., & Larcker, D. F. (1998). Are nonfinancial measures leading indicators of financial performance? An analysis of customer satisfaction. *Journal of Accounting Research*, 36(Supplement), 1–35.
- Jacobson, R., & Mizik, N. (2008). "The Financial Markets and Customer Satisfaction: Reexamining the Value Implications of Customer Satisfaction from the Efficient Markets Perspective", Marketing Science, forthcoming.
- Mizik, N., & Jacobson, R. (2003). Trading off between value creation and value appropriation: The financial implications of shifts in strategic emphasis. *Journal of Marketing*, 67(1), 63–76.
- O'Sullivan, D., Hutchinson, M. C., & O'Connell, V. (2008). *Empirical evidence of the stock market's (Mis) pricing of customer satisfaction*.
- O'Sullivan, D., Hutchinson, M. C., & O'Connell, V. (2008). *Measuring alpha: The consequences of ignoring the four-factor model*.
- Sorescu, A., Shankar, V., & Kushwaha, T. (2007). New product preannouncements and shareholder value: Don't make promises you can't keep. *Journal of Marketing Research*, 44(3), 468–489.

Donald R. Lehmann*

Columbia University, United States

*Corresponding author.

E-mail address: Drl2@columbia.edu (D.R. Lehmann).

Stefan Stremersch

Erasmus University, The Netherlands